FOR WHOLE OF COUNCIL

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	196,282	228,681	252,056	272,765	295,041	313,790	327,869	341,998	355,784	364,662	368,44
Targeted rates (other than a targeted rate for water supply)	147,703	162,299	174,705	189,523	200,700	209,233	213,552	218,398	226,140	233,497	237,37
Subsidies and grants for operating purposes	8,972	8,381	9,883	9,040	9,508	9,082	9,217	9,378	9,649	9,928	10,21
Fees and charges	147,779	157,111	167,223	189,786	200,064	211,840	224,982	234,440	245,362	255,125	263,68
Interest and dividends from investments	921	1,848	2,721	11,721	14,922	14,922	14,922	14,922	14,917	14,917	14,91
Local authorities fuel tax, fines, infringement fees, and other receipts	8,347	10,662	14,297	14,692	15,263	15,687	16,118	16,568	17,032	17,509	17,99
Total operating funding (A)	510,003	568,982	620,885	687,528	735,497	774,554	806,660	835,704	868,884	895,639	912,63
Applications of operating funding											
Payments to staff and suppliers	376,461	384,974	418,036	429,617	444,942	460,281	473,776	487,789	502,683	515,539	530,04
Finance costs	25,718	23,323	32,602	40,504	42,180	45,707	45,955	42,203	40,714	39,011	35,23
Other operating funding applications	53,671	46,421	53,062	50,531	51,742	47,588	48,218	48,918	49,627	50,349	51,08
Total applications of operating funding (B)	455,850	454,718	503,701	520,653	538,864	553,577	567,950	578,910	593,023	604,899	616,36
Surplus (deficit) of operating funding (A-B)	54,153	114,264	117,184	166,875	196,633	220,977	238,710	256,795	275,861	290,739	296,27
Sources of capital funding											
Subsidies and grants for capital expenditure	26,112	33,050	27,978	25,988	33,610	36,986	33,168	32,466	33,527	32,197	37,02
Development and financial contributions	2,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,50
Increase (decrease) in debt	233,417	159,676	198,519	101,338	37,936	12,110	(44,994)	(91,221)	(98,242)	(105,236)	(106,285
Gross proceeds from sales of assets	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,00
Lump sum contributions	0	2,000	0	0	0	0	0	0	2,000	0	2,00
Total sources of capital funding (C)	263,529	198,226	231,997	132,825	77,046	54,596	(6,327)	(53,255)	(59,215)	(67,540)	(63,758
Applications of capital funding Capital expenditure											
- to meet additional demand	7,641	50,164	39,468	38,987	69,665	66,210	71,513	54,980	55,546	58,037	62,17
- to improve level of service	161,666	145,929	171,943	141,351	97,533	104,119	56,408	44,809	46,870	45,108	52,09
- to replace existing assets	129,823	145,922	146,770	129,379	115,450	114,193	113,605	112,683	122,938	129,048	127,62
Increase (decrease) in reserves	18,552	(525)	(9,000)	(10,017)	(8,969)	(8,949)	(9,142)	(8,932)	(8,708)	(8,993)	(9,384
Increase (decrease) in investments	18,352	(323)	(5,000)	(10,017)	(8,505)	(8,949)	(5,142)	(8,552)	(8,708)	(8,553)	(5,56
Total applications of capital funding (D)	317,682	312,490	349,181	299,700	273,679	275,574	232,383	203,540	216,646	223,200	232,51
Surplus (deficit) of capital funding (C-D)	(54,153)	(114,264)	(117,184)	(166,875)	(196,633)	(220,977)	(238,710)	(256,795)	(275,861)	(290,739)	(296,273
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	(275)002)	0	(150)275
· · · · · · · · · · · · · · · · · · ·	0		0	0			0		0	0	
Expenses for this activity grouping include the following depreciation/amortisation											
charge	137,869	146,736	166,739	187,193	212,261	229,774	246,519	262,657	279,737	292,311	296,95
	10,000	1.0,, 50	100,, 35	107,100	212,201	220,,74	2.0,010	202,007	2.5,.57	232,311	250,55

Organisational Projects (10.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	(18,813)	(13,011)	(9,392)	(7,229)	(6,177)	(4,109)	(3,083)	(3,608)	(3,857)	(3,974)	(4,487)
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	280	429	0	0	0	0	0	0	0	0	0
Fees and charges	33,072	19,361	19,906	20,553	21,102	21,695	22,264	22,915	23,427	23,950	24,436
Internal charges and overheads recovered	38,218	27,971	27,833	29,222	29,313	29,778	30,410	31,022	31,517	32,427	33,446
Interest and dividends from investments	921	1,848	2,721	11,721	14,922	14,922	14,922	14,922	14,917	14,917	14,918
Local authorities fuel tax, fines, infringement fees, and other receipts	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100
Total operating funding (A)	54,777	37,698	42,169	55,368	60,259	63,386	65,613	66,351	67,104	68,420	69,413
Applications of operating funding											
Payments to staff and suppliers	124,452	93,368	103,761	105,257	113,873	117,740	121,509	124,308	127,215	130,450	132,983
Finance costs	1,968	1,396	2,277	2,973	3,156	3,537	3,631	3,367	3,191	3,086	2,702
Internal charges and overheads applied	(68,418)	(70,863)	(73,579)	(73,590)	(82,247)	(83,677)	(82,537)	(80,665)	(81,008)	(81,597)	(81,577)
Other operating funding applications	3,100	324	2,824	4,074	4,050	300	300	300	300	300	300
Total applications of operating funding (B)	61,101	24,225	35,284	38,713	38,832	37,899	42,902	47,311	49,698	52,239	54,409
Surplus (deficit) of operating funding (A-B)	(6,324)	13,473	6,885	16,655	21,427	25,487	22,711	19,040	17,406	16,181	15,004
Sources of capital funding											
Subsidies and grants for capital expenditure	(48)	(729)	0	0	0	0	0	0	0	0	2,344
Development and financial contributions	0	Ó	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	14,505	22,811	70,256	67,894	17,576	3,166	(22,885)	(18,747)	(18,289)	(19,919)	(22,992)
Gross proceeds from sales of assets	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	14,457	24,082	72,256	69,894	19,576	5,166	(20,885)	(16,747)	(16,289)	(17,919)	(18,648)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	7,171	16,097	59,833	69,550	32,624	24,095	50	51	53	54	56
 to replace existing assets 	11,136	13,682	21,752	20,218	12,980	12,419	8,941	10,761	11,146	10,008	9,792
Increase (decrease) in reserves	(10,174)	7,775	(2,444)	(3,219)	(4,601)	(5,862)	(7,165)	(8,518)	(10,082)	(11,799)	(13,491)
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	8,132	37,555	79,141	86,549	41,003	30,653	1,826	2,294	1,117	(1,738)	(3,644)
Surplus (deficit) of capital funding (C-D)	6,324	(13,473)	(6,885)	(16,655)	(21,427)	(25,487)	(22,711)	(19,040)	(17,406)	(16,181)	(15,004)
Funding balance ((A-B) + (C-D))	0	0	(0)	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge											
0-	9,877	12,211	13,867	15,725	18,059	17,997	15,974	13,656	13,586	14,077	14,693

Parking (7.2)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	(19,037)	(25,046)	(29,169)	(29,530)	(29,578)	(30,490)	(31,882)	(32,442)	(33,856)	(35,209)	(36,369)
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	22,225	35,269	36,327	37,411	38,528	39,691	41,471	42,121	43,385	44,686	46,027
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	6,894	9,122	12,743	13,125	13,519	13,924	14,342	14,772	15,216	15,672	16,142
Total operating funding (A)	10,082	19,345	19,901	21,006	22,469	23,125	23,931	24,451	24,744	25,149	25,800
Applications of operating funding											
Payments to staff and suppliers	12,752	13,146	13,101	13,406	13,754	14,109	14,489	14,866	15,453	15,836	16,327
Finance costs	13	6	11	14	15	17	17	16	16	15	13
Internal charges and overheads applied	4,023	4,525	4,611	4,653	5,110	5,214	5,206	5,146	5,176	5,230	5,258
Other operating funding applications	1	2	2	2	2	2	2	2	2	2	2
Total applications of operating funding (B)	16,789	17,679	17,724	18,075	18,881	19,341	19,714	20,030	20,646	21,083	21,600
Surplus (deficit) of operating funding (A-B)	(6,707)	1,666	2,176	2,931	3,587	3,784	4,216	4,421	4,097	4,065	4,199
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	7,268	1,185	1,422	(794)	(1,650)	(1,723)	(1,677)	(2,096)	(1,628)	(1,062)	(1,419)
Gross proceeds from sales of assets	,,200	0	2,122	(7.5.1)	(1,050)	(1,723)	(1,0,7,7)	(2,050)	(1,020)	(1,002)	(1,113)
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	7,268	1,185	1,422	(794)	(1,650)	(1,723)	(1,677)	(2,096)	(1,628)	(1,062)	(1,419)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	123	181	190	197	206	215	225	235	242	249	256
- to replace existing assets	438	2,669	3,347	1,835	1,552	1,598	1,994	1,696	1,746	2,179	1,853
Increase (decrease) in reserves	(0)	(0)	62	104	179	247	320	394	481	576	671
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	561	2,851	3,599	2,137	1,937	2,061	2,539	2,325	2,469	3,003	2,780
Surplus (deficit) of capital funding (C-D)	6,707	(1,666)	(2,176)	(2,931)	(3,587)	(3,784)	(4,216)	(4,421)	(4,097)	(4,065)	(4,199)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	549	353	802	1,514	2,096	2,224	2,583	2,714	2,304	2,177	2,263

Transport (7.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	42,133	52,521	63,582	72,986	83,834	93,857	104,687	114,555	124,637	129,596	129,820
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	7,070	6,115	7,999	7,102	7,516	7,058	7,142	7,244	7,454	7,671	7,891
Fees and charges	2,357	3,530	3,636	3,714	3,794	3,875	3,958	4,043	4,130	4,219	4,310
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	51,560	62,166	75,217	83,802	95,143	104,790	115,787	125,842	136,220	141,485	142,021
Applications of operating funding											
Payments to staff and suppliers	25,263	25,546	26,292	25,793	24,980	25,182	25,835	26,403	27,106	26,439	27,145
Finance costs	7,101	4,684	7,651	10,049	10,696	12,066	12,498	11,749	11,314	11,132	9,998
Internal charges and overheads applied	8,733	9,412	9,391	9,378	9,929	10,075	10,196	10,267	10,463	10,565	10,720
Other operating funding applications	2,500	2,647	5,850	1,200	1,600	400	200	0	0	0	0
Total applications of operating funding (B)	43,597	42,289	49,184	46,420	47,205	47,723	48,730	48,418	48,883	48,135	47,862
Surplus (deficit) of operating funding (A-B)	7,963	19,877	26,033	37,382	47,938	57,067	67,057	77,423	87,337	93,350	94,159
Sources of capital funding											
Subsidies and grants for capital expenditure	25,362	27,850	27,978	25,203	33,209	36,574	33,168	32,466	33,527	32,197	34,682
Development and financial contributions	539	942	942	942	942	942	942	942	942	942	942
Increase (decrease) in debt	36,412	17,463	27,754	29,976	42,337	36,535	16,054	(11,902)	(23,600)	(51,907)	(49,389)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	62,313	46,255	56,675	56,121	76,489	74,051	50,164	21,507	10,869	(18,767)	(13,765)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	7,186	5,946	15,377	31,568	53,077	54,043	46,971	30,181	27,492	3,469	6,805
- to improve level of service	25,763	29,908	32,554	30,803	37,112	42,709	34,512	30,759	31,282	30,145	31,025
 to replace existing assets 	37,327	30,277	34,686	30,980	33,985	34,022	35,297	37,455	38,785	40,215	41,692
Increase (decrease) in reserves	(0)	(0)	91	152	254	344	441	536	647	754	873
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	70,276	66,132	82,708	93,503	124,427	131,117	117,221	98,930	98,206	74,582	80,394
Surplus (deficit) of capital funding (C-D)	(7,963)	(19,877)	(26,033)	(37,382)	(47,938)	(57,067)	(67,057)	(77,423)	(87,337)	(93,350)	(94,159)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	34,726	35,780	43,251	49,681	59,125	68,021	78,107	88,779	98,657	104,656	105,438

Building and development control (6.2)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	11,378	12,923	13,183	13,639	15,136	15,642	15,748	15,647	16,111	16,577	16,902
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	10,099	17,809	18,665	18,779	18,960	19,272	19,661	20,132	20,366	20,773	21,267
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	19	11	11	11	12	12	12	12	12	13	13
Total operating funding (A)	21,496	30,742	31,859	32,429	34,107	34,925	35,420	35,791	36,489	37,363	38,182
Applications of operating funding											
Payments to staff and suppliers	16,321	20,736	18,234	18,547	18,897	19,300	19,744	20,216	20,703	21,237	21,802
Finance costs	1	1	1	1	1	1	1	1	1	1	1
Internal charges and overheads applied	10,393	11,858	12,022	12,187	13,351	13,613	13,502	13,237	13,257	13,383	13,418
Other operating funding applications	536	521	522	522	522	523	523	524	524	525	525
Total applications of operating funding (B)	27,252	33,116	30,778	31,257	32,771	33,438	33,771	33,978	34,486	35,146	35,747
Surplus (deficit) of operating funding (A-B)	(5,755)	(2,373)	1,081	1,172	1,335	1,487	1,649	1,813	2,003	2,217	2,435
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	47,765	36,031	29,053	3,518	(942)	(943)	(940)	(940)	(937)	(930)	(930)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	Ó	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	47,765	36,031	29,053	3,518	(942)	(943)	(940)	(940)	(937)	(930)	(930)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	37,920	33,657	29,992	4,459	0	0	0	0	0	0	0
- to replace existing assets	4,090	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	0	(0)	142	231	394	545	709	873	1,067	1,287	1,505
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	42,010	33,657	30,135	4,690	394	545	709	873	1,067	1,287	1,505
Surplus (deficit) of capital funding (C-D)	5,755	2,373	(1,081)	(1,172)	(1,335)	(1,487)	(1,649)	(1,813)	(2,003)	(2,217)	(2,435)
Funding balance ((A-B) + (C-D))	0	(0)	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	29	21	34	36	36	37	34	34	31	24	25

Urban development, heritage and public spaces development (6.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	9,953	14,420	15,207	15,594	15,292	15,031	14,991	15,182	15,263	15,632	16,049
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	1,031	1,709 574	1,760 604	1,796	1,832 390	1,868	1,906 379	1,944	1,983 266	2,053 273	2,094
Internal charges and overheads recovered Interest and dividends from investments	1,156	574	0	687 0	390	453 0	379	259 0	266	2/3	280 0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
			-			-			-		
Total operating funding (A)	12,140	16,703	17,572	18,076	17,513	17,352	17,275	17,385	17,511	17,957	18,422
Applications of operating funding											
Payments to staff and suppliers	8,656	12,580	23,125	11,682	10,176	9,844	9,609	9,585	9,490	9,726	9,960
Finance costs	26	(31)	(24)	(21)	(11)	(7)	(4)	(3)	(3)	(1)	(1)
Internal charges and overheads applied	2,828	3,475	4,361	3,513	4,029	4,038	4,029	3,996	4,022	4,014	4,020
Other operating funding applications	503	503	503	503	503	503	503	503	503	503	503
Total applications of operating funding (B)	12,013	16,526	27,965	15,676	14,697	14,377	14,137	14,080	14,013	14,242	14,483
Surplus (deficit) of operating funding (A-B)	127	177	(10,393)	2,400	2,816	2,974	3,139	3,305	3,498	3,715	3,940
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	4,486	19,190	19,309	4,873	2,314	3,467	2,624	1,333	1,311	1,274	1,204
Gross proceeds from sales of assets	.,	0	0	0	_,=_!	0	_,=_!	_,0	_,	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	4,486	19,190	19,309	4,873	2,314	3,467	2,624	1,333	1,311	1,274	1,204
Applications of capital funding											
Capital expenditure											
- to meet additional demand	455	7,046	285	66	1,049	2,111	1,462	0	180	0	189
- to improve level of service	2,872	5,621	3,173	4,961	2,664	2,886	2,774	3,006	2,893	3,139	3,015
- to replace existing assets	1,286	6,700	5,387 70	2,173 73	1,282 134	1,264 180	1,290 237	1,332 299	1,372 364	1,413 437	1,431 509
Increase (decrease) in reserves Increase (decrease) in investments	0	(0) 0	70 0	73	134	180	237	299	364	437	509
Total applications of capital funding (D)	4,613	19,367	8,915	7,273	5,130	6,441	5,763	4,638	4,810	4,989	5,143
Surplus (deficit) of capital funding (C-D)	(127)	(177)	10,393	(2,400)	(2,816)	(2,974)	(3,139)	(3,305)	(3,498)	(3,715)	(3,940)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											

Public health and safety (5.3)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	12,894	14,325	14,935	15,331	16,550	17,046	17,465	17,815	18,142	18,628	19,090
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	10	12	12	13	13	13	14	14	14	15	15
Fees and charges	3,256	4,824	4,959	5,069	5,172	5,287	5,393	5,513	5,643	5,768	5,884
Internal charges and overheads recovered	751	664	680	690	701	726	742	751	778	798	819
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	63	23	23	24	24	25	25	26	26	27	27
Total operating funding (A)	16,974	19,847	20,609	21,126	22,461	23,097	23,639	24,119	24,603	25,236	25,836
Applications of operating funding											
Payments to staff and suppliers	10,214	10,694	10,984	11,147	11,566	11,817	12,034	12,313	12,551	12,810	13,100
Finance costs	152	95	157	207	221	249	257	240	229	224	198
Internal charges and overheads applied	7,510	7,197	7,329	7,386	8,001	8,173	8,184	8,138	8,198	8,315	8,399
Other operating funding applications	55	56	57	58	60	61	62	64	65	65	66
Total applications of operating funding (B)	17,931	18,041	18,528	18,798	19,848	20,299	20,537	20,755	21,043	21,414	21,764
Surplus (deficit) of operating funding (A-B)	(957)	1,806	2,081	2,328	2,613	2,798	3,102	3,364	3,560	3,822	4,071
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	-	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	4,267	982	1,029	2,617	1,878	2,001	(225)	(365)	(715)	(799)	(887)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	4,267	982	1,029	2,617	1,878	2,001	(225)	(365)	(715)	(799)	(887)
Applications of capital funding											
Capital expenditure											
 to meet additional demand 	0	0	0	1,379	2,543	2,229	296	306	0	0	0
- to improve level of service	1,524	51	58	65	72	80	87	96	105	114	123
 to replace existing assets 	1,785	2,738	2,985	3,394	1,691	2,237	2,169	2,197	2,255	2,326	2,387
Increase (decrease) in reserves	1	(0)	67	107	185	253	325	401	485	583	674
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	3,310	2,788	3,110	4,946	4,491	4,799	2,877	2,999	2,845	3,023	3,184
Surplus (deficit) of capital funding (C-D)	957	(1,806)	(2,081)	(2,328)	(2,613)	(2,798)	(3,102)	(3,364)	(3,560)	(3,822)	(4,071)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	1,257	1,548	1,756	1,963	2,170	2,287	2,519	2,705	2,817	2,981	3,139

Community participation and support (5.2)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	31,207	33,174	34,946	36,288	35,741	37,101	39,907	40,704	41,945	42,508	42,441
Targeted rates (other than a targeted rate for water supply)	5,382	5,619	5,974	6,347	6,644	6,897	6,994	7,062	7,174	7,326	7,392
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	26,838	27,836	28,968	30,581	32,197	33,734	35,690	37,848	40,029	42,289	44,172
Internal charges and overheads recovered	448	870	754	776	396	366	506	367	375	384	395
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	271	407	420	432	608	626	639	658	678	698	712
Total operating funding (A)	64,146	67,906	71,061	74,424	75,585	78,724	83,735	86,639	90,199	93,204	95,111
Applications of operating funding											
Payments to staff and suppliers	32,339	33,228	34,038	35,088	33,801	34,773	35,512	36,501	37,510	38,578	39,447
Finance costs	(1,218)	1,424	1,262	1,009	573	(103)	(834)	(1,773)	(1,530)	(2,288)	(2,111)
Internal charges and overheads applied	15,424	16,571	17,161	17,531	19,209	19,575	19,153	18,693	18,873	19,134	19,234
Other operating funding applications	5,277	4,661	4,663	4,665	4,667	4,670	4,671	4,674	4,677	4,680	4,682
Total applications of operating funding (B)	51,823	55,884	57,124	58,294	58,250	58,915	58,502	58,095	59,531	60,105	61,252
Surplus (deficit) of operating funding (A-B)	12,323	12,023	13,936	16,130	17,334	19,809	25,233	28,544	30,668	33,100	33,859
Sources of capital funding											
Subsidies and grants for capital expenditure	1,211	300	0	0	0	0	0	0	0	0	0
Development and financial contributions	1,211	0	0	0	0	0	0	0	0	0	0
	5,642	7,424	6,793	1,075	(12,601)	(15,614)	(17,862)	(24,177)	-	(28,105)	(28,571)
Increase (decrease) in debt Gross proceeds from sales of assets	5,642	7,424	0,795	1,073	(12,001)	(15,614)	(17,862)	(24,177)	(26,016)	(28,103)	(28,571)
•	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	U	0	0	U	U	U	0	0	0	0	U
Total sources of capital funding (C)	6,853	7,724	6,793	1,075	(12,601)	(15,614)	(17,862)	(24,177)	(26,016)	(28,105)	(28,571)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	1,220	2,078	0	0	0	0	0	0	0	0	0
 to replace existing assets 	17,955	17,668	20,580	16,956	4,305	3,597	6,609	3,420	3,497	3,601	3,674
Increase (decrease) in reserves	1	1	149	249	428	599	763	947	1,155	1,393	1,614
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	19,176	19,747	20,729	17,205	4,733	4,195	7,372	4,367	4,652	4,994	5,288
Surplus (deficit) of capital funding (C-D)	(12,323)	(12,023)	(13,936)	(16,130)	(17,334)	(19,809)	(25,233)	(28,544)	(30,668)	(33,100)	(33,859)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											

Recreation promotion and support (5.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	31,490	33,906	36,120	36,310	38,685	40,272	40,537	42,527	43,277	44,631	46,354
Targeted rates (other than a targeted rate for water supply)	1,524	2,366	2,621	2,657	2,753	2,865	2,973	3,063	3,171	3,266	3,250
Subsidies and grants for operating purposes	15	20	21	21	22	22	17	18	18	19	19
Fees and charges	9,333	12,212	12,259	13,319	13,597	13,552	14,128	14,260	15,134	15,648	15,454
Internal charges and overheads recovered	1,155	1,123	1,150	1,168	1,193	1,217	1,246	1,274	1,305	1,339	1,375
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	43,516	49,627	52,171	53,475	56,250	57,928	58,900	61,142	62,905	64,902	66,452
Applications of operating funding											
Payments to staff and suppliers	22,073	23,426	24,122	24,462	25,139	25,705	26,338	27,300	27,786	28,612	29,395
Finance costs	2,537	2,300	2,529	2,680	2,669	2,777	2,778	2,641	2,595	2,573	2,464
Internal charges and overheads applied	12,703	13,272	13,641	13,754	14,989	15,235	15,175	15,030	15,223	15,455	15,539
Other operating funding applications	892	915	932	951	971	989	1,008	1,029	1,046	1,063	1,080
Total applications of operating funding (B)	38,204	39,913	41,224	41,848	43,768	44,706	45,300	46,000	46,650	47,703	48,479
Surplus (deficit) of operating funding (A-B)	5,312	9,714	10,946	11,628	12,481	13,222	13,601	15,142	16,254	17,199	17,973
Sources of capital funding											
Subsidies and grants for capital expenditure	748	0	0	785	400	412	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	4,511	(849)	2,185	(4,178)	1,002	(3,404)	(336)	(7,594)	(7,338)	(7,200)	(7,576)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	5,259	(849)	2,185	(3,393)	1,402	(2,992)	(336)	(7,594)	(7,338)	(7,200)	(7,576)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	259	5	1	1,380	3,510	3,587	6,192	0	148	152	155
- to replace existing assets	10,312	8,861	12,971	6,595	9,933	6,029	6,283	6,566	7,575	8,406	8,564
Increase (decrease) in reserves	1	(2)	160	260	440	614	791	982	1,193	1,440	1,679
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	10,571	8,864	13,132	8,235	13,883	10,230	13,265	7,548	8,916	9,998	10,398
Surplus (deficit) of capital funding (C-D)	(5,312)	(9,714)	(10,946)	(11,628)	(12,481)	(13,222)	(13,601)	(15,142)	(16,254)	(17,199)	(17,973)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	8,586	9,155	10,226	10,807	11,481	12,048	12,250	13,600	14,502	15,199	15,735

Arts and cultural activities (4.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding			17.004	17.004	10.055	10.050		40.000	10.007	40.000	
General rates, uniform annual general charges, rates penalties	14,522	17,314	17,084	17,924	18,256	18,653	18,874	19,303	19,637	19,992	20,614
Targeted rates (other than a targeted rate for water supply)	5,689	5,976	6,010	6,088	6,170	6,249	6,398	6,524	6,601	6,681	6,626
Subsidies and grants for operating purposes	224	324	334	340	347	354	361	369	376	383	391
Fees and charges	552	643	671	700	725	757	785	821	845	869	886
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	20,987	24,257	24,099	25,053	25,498	26,014	26,418	27,017	27,459	27,925	28,517
Applications of operating funding											
Payments to staff and suppliers	4,836	5,372	5,023	5,642	5,651	5,890	5,726	5,856	5,989	6,129	6,578
Finance costs	89	51	53	52	48	48	50	46	44	43	38
Internal charges and overheads applied	898	1,844	1,845	1,913	2,066	2,120	2,089	2,069	2,094	2,128	2,163
Other operating funding applications	14,911	16,203	16,437	16,701	16,965	17,217	17,478	17,766	17,994	18,226	18,462
Total applications of operating funding (B)	20,734	23,470	23,359	24,308	24,730	25,274	25,342	25,737	26,121	26,526	27,242
Surplus (deficit) of operating funding (A-B)	252	787	740	745	768	739	1,076	1,279	1,337	1,399	1,275
Sources of capital funding	0	0	0		0	0	0			0	0
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	-	0	-	0	0	0	0	0	0	0	0
Increase (decrease) in debt	52,377	49,729	31,950	7,874	5,177	318	(974)	(1,157)	(1,189)	(1,221)	(1,064)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	52,377	49,729	31,950	7,874	5,177	318	(974)	(1,157)	(1,189)	(1,221)	(1,064)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	52,630	50,495	32,670	8,585	5,889	977	2	2	2	2	2
- to replace existing assets	0	20	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	(1)	1	20	34	56	80	100	120	146	176	209
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	52,629	50,516	32,690	8,619	5,946	1,058	102	122	148	178	211
Surplus (deficit) of capital funding (C-D)	(252)	(787)	(740)	(745)	(768)	(739)	(1,076)	(1,279)	(1,337)	(1,399)	(1,275)
Funding balance ((A-B) + (C-D))	(0)	0	0	(0)	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	715	729	663	654	655	602	919	1,103	1,134	1,166	1,009

City promotions and business support (3.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	8,808	7,911	8,616	12,602	14,523	14,200	13,438	13,376	13,281	13,396	13,533
Targeted rates (other than a targeted rate for water supply)	12,442	15,848	15,786	18,866	21,404	21,214	21,078	21,440	21,644	22,054	22,183
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	15,277	8,326	10,667	25,203	29,497	34,574	40,252	42,862	45,452	47,349	48,635
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	36,527	32,085	35,070	56,672	65,425	69,987	74,769	77,678	80,378	82,799	84,350
Applications of operating funding											
Payments to staff and suppliers	18,394	13,695	15,691	28,928	33,188	36,455	40,455	42,568	44,573	46,181	47,388
Finance costs	2,623	2,700	2,705	3,401	3,621	3,565	3,507	3,445	3,386	3,326	3,265
Internal charges and overheads applied	2,127	1,372	1,478	1,806	2,110	2,179	2,204	2,199	2,233	2,269	2,282
Other operating funding applications	15,980	15,391	15,747	16,163	16,564	16,947	17,345	17,768	18,116	18,471	18,833
Total applications of operating funding (B)	39,124	33,159	35,621	50,297	55,483	59,146	63,511	65,980	68,308	70,247	71,768
Surplus (deficit) of operating funding (A-B)	(2,597)	(1,073)	(551)	6,375	9,941	10,841	11,258	11,698	12,070	12,551	12,583
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	15,405	4,906	9,804	(2,069)	(5,107)	7,690	(5,267)	(5,625)	(5,805)	(6,195)	(2,316)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	15,405	4,906	9,804	(2,069)	(5,107)	7,690	(5,267)	(5,625)	(5,805)	(6,195)	(2,316)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	0	1,000	2,060	2,101	2,143	16,396	3,345	3,412	3,480	3,549	7,241
- to replace existing assets	12,809	2,832	7,175	2,161	2,614	2,027	2,508	2,493	2,582	2,566	2,750
Increase (decrease) in reserves	(1)	1	17	43	77	108	138	168	204	241	276
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	12,808	3,833	9,252	4,305	4,835	18,531	5,991	6,073	6,265	6,357	10,267
Surplus (deficit) of capital funding (C-D)	2,597	1,073	551	(6,375)	(9,941)	(10,841)	(11,258)	(11,698)	(12,070)	(12,551)	(12,583)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge		2,373									

Conservation attractions (2.6)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	6,988	7,471	8,463	8,258	8,390	8,571	9,060	9,391	9,573	9,676	9,782
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	6,988	7,471	8,463	8,258	8,390	8,571	9,060	9,391	9,573	9,676	9,782
Applications of operating funding											
Payments to staff and suppliers	179	246	773	258	264	269	275	281	287	293	299
Finance costs	588	434	527	628	591	640	659	634	629	628	596
Internal charges and overheads applied	0	201	247	211	223	228	230	232	236	240	244
Other operating funding applications	4,550	4,732	4,874	5,042	5,187	5,327	5,475	5,636	5,749	5,864	5,981
Total applications of operating funding (B)	5,317	5,613	6,421	6,140	6,265	6,464	6,639	6,784	6,900	7,025	7,121
Surplus (deficit) of operating funding (A-B)	1,671	1,858	2,042	2,118	2,125	2,107	2,421	2,607	2,673	2,651	2,661
Sources of capital funding	200	120	0	0		0	0	0	0	0	0
Subsidies and grants for capital expenditure Development and financial contributions	280	429 0	0	0	0	0	0	0	0	0	0
•	-		-	-				-			-
Increase (decrease) in debt	1,902	351	(1,081)	(1,102)	(1,076)	(1,026)	(1,305)	(1,455)	(1,485)	(1,426)	(1,398)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	U	U	0	U	0	U	0	0
Total sources of capital funding (C)	2,182	780	(1,081)	(1,102)	(1,076)	(1,026)	(1,305)	(1,455)	(1,485)	(1,426)	(1,398)
Applications of capital funding											
Capital expenditure											
 to meet additional demand 	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service 	2,899	1,716	0	0	0	0	0	0	0	0	0
 to replace existing assets 	955	921	959	1,014	1,046	1,078	1,111	1,145	1,179	1,215	1,251
Increase (decrease) in reserves	(0)	0	2	2	4	4	5	7	8	10	12
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	3,854	2,638	961	1,016	1,049	1,082	1,116	1,152	1,187	1,225	1,263
Surplus (deficit) of capital funding (C-D)	(1,671)	(1,858)	(2,042)	(2,118)	(2,125)	(2,107)	(2,421)	(2,607)	(2,673)	(2,651)	(2,661)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation charge											
-	1,671	1,858	2,040	2,116	2,122	2,103	2,416	2,600	2,665	2,641	2,650

Stormwater (2.5)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	0	0	0	0	0	0	0	0	0	0	0
Targeted rates (other than a targeted rate for water supply)	21,938	27,134	30,095	32,550	34,232	36,054	37,518	38,575	39,879	41,399	42,781
Subsidies and grants for operating purposes	193	159	166	171	176	182	187	193	199	205	211
Fees and charges	11	3	3	3	3	3	3	3	3	3	3
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	22,142	27,296	30,263	32,723	34,411	36,238	37,708	38,771	40,081	41,607	42,995
Applications of operating funding											
Payments to staff and suppliers	7,384	12,727	13,361	13,837	14,253	14,511	14,947	15,396	15,858	16,334	16,824
Finance costs	2,610	2,263	3,753	4,935	5,275	5,943	6,133	5,726	5,471	5,346	4,740
Internal charges and overheads applied	2,464	689	706	710	788	788	794	793	806	818	822
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
Total applications of operating funding (B)	12,458	15,678	17,820	19,483	20,316	21,242	21,873	21,916	22,136	22,499	22,386
Surplus (deficit) of operating funding (A-B)	9,684	11,617	12,443	13,240	14,095	14,996	15,835	16,855	17,945	19,108	20,610
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	58	102	102	102	102	102	102	102	102	102	102
Increase (decrease) in debt	(1,940)	(6,612)	(4,737)	(4,548)	(4,011)	(4,354)	(7,955)	(10,500)	(11,254)	(9,161)	(10,715)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	(1,882)	(6,510)	(4,635)	(4,446)	(3,909)	(4,253)	(7,854)	(10,398)	(11,152)	(9,060)	(10,613)
Applications of capital funding											
Capital expenditure											
 to meet additional demand 	0	162	168	174	179	184	190	195	201	3,108	3,201
 to improve level of service 	4,101	648	3,201	4,107	5,124	5,523	2,528	456	469	483	0
 to replace existing assets 	3,701	4,298	4,421	4,482	4,829	4,967	5,174	5,700	5,997	6,309	6,627
Increase (decrease) in reserves	0	(1)	17	32	54	70	89	106	126	148	168
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	7,802	5,107	7,808	8,794	10,185	10,744	7,981	6,457	6,793	10,049	9,996
Surplus (deficit) of capital funding (C-D)	(9,684)	(11,617)	(12,443)	(13,240)	(14,095)	(14,996)	(15,835)	(16,855)	(17,945)	(19,108)	(20,610)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	10,303	11,494	12,302	13,085	13,917	14,803	15,746	16,749	17,820	18,960	20,441

Wastewater (2.4)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	0	0	0	0	0	0	0	0	0	0	0
Targeted rates (other than a targeted rate for water supply)	47,481	51,457	55,892	60,884	64,072	67,158	67,510	67,748	70,426	73,422	76,430
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	694	835	868	894	921	949	977	1,007	1,037	1,068	1,100
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	48,175	52,292	56,760	61,778	64,993	68,106	68,488	68,755	71,463	74,490	77,530
Applications of operating funding											
Payments to staff and suppliers	21,769	24,442	25,528	27,542	28,324	28,894	29,761	30,654	31,573	32,520	33,628
Finance costs	3,981	3,347	4,768	5,889	6,190	6,810	6,964	6,536	6,288	6,167	5,576
Internal charges and overheads applied	5,788	1,917	1,937	2,010	2,282	2,298	2,304	2,284	2,315	2,341	2,341
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
Total applications of operating funding (B)	31,537	29,706	32,233	35,442	36,796	38,001	39,028	39,474	40,176	41,028	41,544
Surplus (deficit) of operating funding (A-B)	16,638	22,586	24,527	26,336	28,197	30,105	29,460	29,280	31,287	33,462	35,986
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	549	961	961	961	961	961	961	961	961	961	961
Increase (decrease) in debt	(3,647)	1,147	(4,878)	(9,361)	(11,521)	(10,643)	5,458	229	2,423	26,254	33,895
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	(3,098)	2,108	(3,916)	(8,400)	(10,559)	(9,682)	6,419	1,190	3,385	27,215	34,856
Applications of capital funding											
Capital expenditure											
 to meet additional demand 	0	12,994	6,765	3,292	3,339	5,778	20,575	13,731	16,674	40,984	48,722
 to improve level of service 	2,501	356	1,698	1,258	0	0	0	0	0	0	0
 to replace existing assets 	11,039	11,345	12,076	13,254	14,078	14,354	14,938	16,306	17,480	19,090	21,433
Increase (decrease) in reserves	(1)	(1)	71	132	221	292	365	435	518	603	686
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	13,540	24,694	20,610	17,936	17,638	20,424	35,879	30,471	34,671	60,677	70,842
Surplus (deficit) of capital funding (C-D)	(16,638)	(22,586)	(24,527)	(26,336)	(28,197)	(30,105)	(29,460)	(29,280)	(31,287)	(33,462)	(35,986)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	20,140	21,101	22,970	24,719	26,491	28,328	27,897	27,649	29,572	31,662	34,103

Water (2.3)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	0	0	0	0	0	0	0	0	0	0	0
Targeted rates (other than a targeted rate for water supply)	53,247	53,900	58,328	62,132	65,427	68,797	71,081	73,986	77,245	79,350	78,716
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	39	45	47	48	50	51	53	54	56	58	59
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	53,286	53,945	58,375	62,180	65,476	68,848	71,134	74,040	77,301	79,408	78,775
Applications of operating funding											
Payments to staff and suppliers	29,475	31,169	32,655	33,710	34,765	35,747	36,820	37,924	39,062	40,234	41,441
Finance costs	2,383	1,803	2,991	3,933	4,205	4,737	4,888	4,564	4,361	4,261	3,778
Internal charges and overheads applied	2,510	858	882	880	1,001	1,013	1,016	1,009	1,022	1,034	1,031
Other operating funding applications	0	0	0	0	0	0	0	0	0	0	0
Total applications of operating funding (B)	34,368	33,830	36,528	38,523	39,971	41,497	42,724	43,497	44,445	45,529	46,250
Surplus (deficit) of operating funding (A-B)	18,918	20,114	21,846	23,657	25,505	27,351	28,410	30,544	32,856	33,878	32,526
Sources of capital funding											
Subsidies and grants for capital expenditure	0	5,200	0	0	0	Ō	0	0	0	0	0
Development and financial contributions	671	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175	1,175
Increase (decrease) in debt	6,985	7,486	4,373	(2,422)	(7,012)	(5,228)	(4,992)	(4,599)	(3,119)	(3,975)	(7,979)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	7,656	13,860	5,547	(1,247)	(5,837)	(4,053)	(3,817)	(3,424)	(1,944)	(2,800)	(6,804)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	23,989	15,145	810	1,251	1,166	1,277	7,513	10,212	9,666	3,221
- to improve level of service	19,649	2,520	4,158	11,269	5,753	5,791	5,802	6,598	6,929	6,816	7,190
- to replace existing assets	6,926	7,466	8,060	10,275	12,570	16,216	17,358	12,821	13,551	14,337	15,017
Increase (decrease) in reserves	(1)	0	31	56	94	125	156	187	221	259	293
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	26,574	33,975	27,394	22,410	19,668	23,298	24,593	27,119	30,912	31,078	25,721
Surplus (deficit) of capital funding (C-D)	(18,918)	(20,114)	(21,846)	(23,657)	(25,505)	(27,351)	(28,410)	(30,544)	(32,856)	(33,878)	(32,526)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	19,842	19,929	21,631	23,416	25,227	27,041	28,254	30,357	32,635	33,619	32,232

Waste reduction and energy conservation (2.2)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding											
General rates, uniform annual general charges, rates penalties	1,228	4,421	4,546	4,823	4,930	5,181	4,097	3,927	3,884	3,969	3,933
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	21,053	22,337	25,579	29,031	30,945	33,302	35,552	37,952	40,380	43,250	46,146
Internal charges and overheads recovered	501	618	634	643	654	667	682	698	714	733	753
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	22,782	27,376	30,758	34,497	36,529	39,151	40,330	42,577	44,979	47,951	50,831
Applications of operating funding											
Payments to staff and suppliers	18,011	21,539	24,689	27,694	28,709	30,314	30,788	32,290	34,181	36,358	38,644
Finance costs	765	981	1,082	1,162	1,206	1,264	1,303	1,316	1,336	1,364	1,370
Internal charges and overheads applied	3,235	3,712	3,796	3,866	4,225	4,336	4,391	4,415	4,523	4,636	4,714
Other operating funding applications	210	216	401	398	401	399	399	400	400	400	399
Total applications of operating funding (B)	22,221	26,448	29,968	33,121	34,540	36,314	36,881	38,420	40,439	42,757	45,127
Surplus (deficit) of operating funding (A-B)	560	928	791	1,376	1,988	2,837	3,450	4,156	4,540	5,194	5,704
Sources of earlied funding											
Sources of capital funding Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	6,203	4,095	9,571	11,702	7,663	4,398	3,561	2,467	7,881	8,574	2,314
Gross proceeds from sales of assets	0,203	4,035	5,571	11,702	7,003	4,358	3,501	2,407	0,001	0,574	2,314
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	U
Total sources of capital funding (C)	6,203	4,095	9,571	11,702	7,663	4,398	3,561	2,467	7,881	8,574	2,314
Applications of capital funding											
Capital expenditure											
 to meet additional demand 	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service 	0	1,187	1,649	1,657	1,711	1,295	734	31	497	31	274
 to replace existing assets 	6,764	3,837	8,653	11,319	7,763	5,693	5,960	6,203	11,448	13,168	7,079
Increase (decrease) in reserves	(0)	(1)	59	102	177	247	317	389	475	569	665
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	6,763	5,023	10,361	13,078	9,651	7,234	7,011	6,623	12,421	13,768	8,018
Surplus (deficit) of capital funding (C-D)	(560)	(928)	(791)	(1,376)	(1,988)	(2,837)	(3,450)	(4,156)	(4,540)	(5,194)	(5,704)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	501	699	769	951	1,168	1,488	2,247	2,723	2,728	2,838	2,750

Gardens, beaches and green open spaces (2.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
Sources of operating funding	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
General rates, uniform annual general charges, rates penalties	44,073	45,198	48,422	50,426	52,951	55,120	56,475	57,756	58,782	60,295	61,244
Targeted rates (other than a targeted rate for water supply)	,0/5	45,158	40,422	0	52,551	0	50,475	0	0	00,255	01,244
Subsidies and grants for operating purposes	1,180	1,322	1,351	1,392	1,434	1,452	1,496	1,541	1,588	1,635	1,684
Fees and charges	1,427	1,844	1,973	2,130	2,177	2,239	2,302	2,365	2,443	2,518	2,576
Internal charges and overheads recovered	6,298	5,814	5,932	6,022	6,164	6,299	6,439	6,590	6,750	6,926	7,113
Interest and dividends from investments	0,250	0,011	0	0,022	0,101	0	0,155	0,550	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	52,977	54,177	57,679	59,970	62,726	65,110	66,712	68,251	69,563	71,374	72,617
Applications of operating funding											
Payments to staff and suppliers	26,461	28,785	30,106	30,921	31,766	32,667	33,420	34,441	35,122	36,135	36,989
Finance costs	2,082	1,859	2,843	3,571	3,700	4,137	4,083	3,673	3,360	3,110	2,581
Internal charges and overheads applied	16,091	14,500	14,839	14,998	16,004	16,292	16,401	16,432	16,745	17,087	17,312
Other operating funding applications	147	167	167	167	167	167	167	167	167	167	167
Total applications of operating funding (B)	44,781	45,310	47,955	49,656	51,637	53,263	54,070	54,713	55,395	56,499	57,048
Surplus (deficit) of operating funding (A-B)	8,196	8,867	9,724	10,314	11,089	11,847	12,642	13,539	14,168	14,875	15,569
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	183	320	320	320	320	320	320	320	320	320	320
Increase (decrease) in debt	(2,038)	(5,143)	(3,896)	(3,030)	4,748	(1,836)	(7,417)	(5,226)	(7,607)	(8,604)	(7,640)
Gross proceeds from sales of assets	0	0	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	(1,855)	(4,823)	(3,576)	(2,711)	5,067	(1,516)	(7,097)	(4,906)	(7,287)	(8,284)	(7,320)
Applications of capital funding											
Capital expenditure											
 to meet additional demand 	0	27	1,727	1,699	8,227	699	741	3,055	786	810	34
- to improve level of service	3,036	408	706	956	724	565	157	162	770	372	2,759
 to replace existing assets 	3,302	3,607	3,584	4,723	6,823	8,539	3,973	4,590	4,326	4,216	4,081
Increase (decrease) in reserves	3	0	131	226	383	528	674	826	999	1,193	1,375
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	6,341	4,043	6,148	7,604	16,156	10,331	5,546	8,632	6,881	6,590	8,249
Surplus (deficit) of capital funding (C-D)	(8,196)	(8,867)	(9,724)	(10,314)	(11,089)	(11,847)	(12,642)	(13,539)	(14,168)	(14,875)	(15,569)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	8,913	8,787	9,514	10,010	10,628	11,240	11,890	12,634	13,090	13,603	14,115

Maori and mana whenua partnerships (1.2)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding	çõõõõ	çooos	çõõõs	çooos	çõõõs	çucus	çooos	çõõõs	çõõõs	çõõõs	çooos
General rates, uniform annual general charges, rates penalties	317	2,458	3,589	3,663	3,742	3,818	3,890	3,963	4,039	4,120	4,201
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	0	0	0	0	0	0	0	0	0	0	0
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	0	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	0	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	317	2,458	3,589	3,663	3,742	3,818	3,890	3,963	4,039	4,120	4,201
Applications of operating funding											
Payments to staff and suppliers	297	2,353	3,453	3,522	3,592	3,664	3,738	3,812	3,889	3,967	4,047
Finance costs	1	0	1	1	1	1	1	1	1	1	1
Internal charges and overheads applied	16	91	118	121	129	132	130	127	126	127	128
Other operating funding applications	0	10	10	10	10	10	10	10	10	10	10
Total applications of operating funding (B)	313	2,454	3,581	3,654	3,732	3,807	3,879	3,950	4,026	4,105	4,186
Surplus (deficit) of operating funding (A-B)	4	4	8	9	10	11	11	13	13	15	15
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	(4)	(4)	(7)	(8)	(8)	(9)	(9)	(9)	(10)	(10)	(10)
Gross proceeds from sales of assets	Ó	Ó	0	0	0	0	0	0	0	0	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	(4)	(4)	(7)	(8)	(8)	(9)	(9)	(9)	(10)	(10)	(10)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in reserves	(0)	0	0	1	1	2	2	4	4	5	5
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	(0)	0	0	1	1	2	2	4	4	5	5
Surplus (deficit) of capital funding (C-D)	(4)	(4)	(8)	(9)	(10)	(11)	(11)	(13)	(13)	(15)	(15)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	4	4	7	8	8	9	9	9	10	10	10

Governance information and engagement (1.1)

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Sources of operating funding	•	·			•					·	
General rates, uniform annual general charges, rates penalties	19,225	20,697	21,926	21,682	22,766	23,899	23,667	23,904	24,928	24,828	25,343
Targeted rates (other than a targeted rate for water supply)	0	0	0	0	0	0	0	0	0	0	0
Subsidies and grants for operating purposes	0	0	0	0	0	0	0	0	0	0	0
Fees and charges	516	528	933	554	566	990	588	600	1,050	624	637
Internal charges and overheads recovered	0	0	0	0	0	0	0	0	Ö	0	0
Interest and dividends from investments	0	0	0	0	0	0	0	0	Ö	0	0
Local authorities fuel tax, fines, infringement fees, and other receipts	0	0	0	0	0	0	0	0	0	0	0
Total operating funding (A)	19,741	21,225	22,859	22,236	23,332	24,889	24,255	24,504	25,978	25,452	25,980
Applications of operating funding											
Payments to staff and suppliers	11,820	11,923	13,100	12,180	12,243	13,400	12,778	13,075	14,335	13,700	14,048
Finance costs	15	9	16	21	22	25	26	24	23	22	20
Internal charges and overheads applied	7,961	8,703	9,056	9,123	9,896	10,176	10,048	9,882	9,949	9,963	10,010
Other operating funding applications	5,010	75	75	75	75	75	75	75	75	75	75
Total applications of operating funding (B)	24,806	20,711	22,247	21,399	22,236	23,676	22,927	23,056	24,382	23,760	24,154
Surplus (deficit) of operating funding (A-B)	(5,065)	514	612	838	1,096	1,212	1,329	1,448	1,597	1,692	1,826
Sources of capital funding											
Subsidies and grants for capital expenditure	0	0	0	0	0	0	0	0	0	0	0
Development and financial contributions	0	0	0	0	0	0	0	0	0	0	0
Increase (decrease) in debt	5,065	(515)	(379)	(681)	(831)	(685)	(849)	(858)	(866)	(824)	(811)
Gross proceeds from sales of assets	0	0	0	0	0	0	Ó	Ó	0	Ó	0
Lump sum contributions	0	0	0	0	0	0	0	0	0	0	0
Total sources of capital funding (C)	5,065	(515)	(379)	(681)	(831)	(685)	(849)	(858)	(866)	(824)	(811)
Applications of capital funding											
Capital expenditure											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	0	0	0	0	0	0	0	0	0	0	0
- to replace existing assets	0	0	135	0	0	153	0	0	0	0	0
Increase (decrease) in reserves	(0)	(1)	98	157	265	374	480	590	731	868	1,015
Increase (decrease) in investments	0	0	0	0	0	0	0	0	0	0	0
Total applications of capital funding (D)	(0)	(1)	233	157	265	527	480	590	731	868	1,015
Surplus (deficit) of capital funding (C-D)	5,065	(514)	(612)	(838)	(1,096)	(1,212)	(1,329)	(1,448)	(1,597)	(1,692)	(1,826)
Funding balance ((A-B) + (C-D))	0	0	0	0	0	0	0	0	0	0	0
Expenses for this activity grouping include the following depreciation/amortisation											
charge	25	6	5	172	322	330	340	349	357	315	302

	2020/21 AP	2021/22 LTP	2022/23 LTP	2023/24 LTP	2024/25 LTP	2025/26 LTP	2026/27 LTP	2027/28 LTP	2028/29 LTP	2029/30 LTP	2030/31 LTP
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Governance information and engagement											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service to replace existing assets 	0	0	135	0	0	0 153	0	0	0	0	0
Total Governance information and engagement	0	0	135	0	0	153	0	0	0	0	0
Organisational Projects - to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	7,171	16,097	59,833	69,550	32,624	24,095	50	51	53	54	56
- to replace existing assets	11,136	13,682	21,752	20,218	12,980	12,419	8,941	10,761	11,146	10,008	9,792
Total Organisational Projects	18,306	29,780	81,585	89,769	45,604	36,515	8,990	10,812	11,199	10,062	9,847
Gardens, beaches and green open spaces											
- to meet additional demand	0	27	1,727	1,699	8,227	699	741	3,055	786	810	34
- to improve level of service	3,036	408	706	956	724	565	157	162	770	372	2,759
 to replace existing assets 	3,302	3,607	3,584	4,723	6,823	8,539	3,973	4,590	4,326	4,216	4,081
Total Gardens, beaches and green open spaces	6,338	4,043	6,017	7,378	15,774	9,803	4,872	7,806	5,882	5,398	6,874
Waste reduction and energy conservation											
 to meet additional demand 	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service 	0	1,187	1,649	1,657	1,711	1,295	734	31	497	31	274
 to replace existing assets 	6,764	3,837	8,653	11,319	7,763	5,693	5,960	6,203	11,448	13,168	7,079
Total Waste reduction and energy conservation	6,764	5,024	10,302	12,976	9,475	6,988	6,694	6,234	11,945	13,199	7,353
Water											
- to meet additional demand	0	23,989	15,145	810	1,251	1,166	1,277	7,513	10,212	9,666	3,221
 to improve level of service 	19,649	2,520	4,158	11,269	5,753	5,791	5,802	6,598	6,929	6,816	7,190
 to replace existing assets 	6,926	7,466	8,060	10,275	12,570	16,216	17,358	12,821	13,551	14,337	15,017
Total Water	26,574	33,975	27,363	22,354	19,574	23,173	24,437	26,932	30,691	30,819	25,428
Wastewater											
- to meet additional demand	0	12,994	6,765	3,292	3,339	5,778	20,575	13,731	16,674	40,984	48,722
- to improve level of service	2,501	356	1,698	1,258 13,254	0	0	0	0	0	0	0
- to replace existing assets	11,039	11,345	12,076		14,078	14,354	14,938	16,306	17,480	19,090	21,433
Total Wastewater	13,540	24,695	20,539	17,804	17,417	20,132	35,513	30,036	34,154	60,074	70,156
Stormwater											
- to meet additional demand	0	162 648	168	174	179	184	190	195	201	3,108	3,201
 to improve level of service to replace existing assets 	4,101 3,701	4,298	3,201 4,421	4,107 4,482	5,124 4,829	5,523 4,967	2,528 5,174	456 5,700	469 5,997	483 6,309	0 6,627
Total Stormwater	7,802	5,108	7,790	8,762	10,131	10,674	7,892	6,351	6,667	9,901	9,828
Conservation attractions											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service to replace existing assets 	2,899 955	1,716 921	0 959	0 1,014	0 1,046	0 1,078	0 1,111	0 1,145	0 1,179	0 1,215	0 1,251
Total Conservation attractions	3,854	2,637	959	1,014	1,046	1,078	1,111	1,145	1,179	1,215	1,251
City promotions and business support											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	0	1,000	2,060	2,101	2,143	16,396	3,345	3,412	3,480	3,549	7,241
- to replace existing assets	12,809	2,832	7,175	2,161	2,614	2,027	2,508	2,493	2,582	2,566	2,750
Total City promotions and business support	12,809	3,832	9,235	4,262	4,757	18,423	5,853	5,905	6,062	6,116	9,990
Arts and cultural activities											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0

- to improve level of service - to replace existing assets	52,669 0	50,495 20	32,670 0	8,585 0	5,889 0	977 0	2	2 0	2 0	2	2 0
			-		-						
Total Arts and cultural activities	52,669	50,515	32,670	8,585	5,889	977	2	2	2	2	2
Recreation promotion and support											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	259	5	1	1,380	3,510	3,587	6,192	0	148	152	155
- to replace existing assets	10,312	8,861	12,971	6,595	9,933	6,029	6,283	6,566	7,575	8,406	8,564
Total Recreation promotion and support	10,570	8,866	12,972	7,975	13,443	9,616	12,475	6,566	7,723	8,559	8,719
											<u> </u>
Community participation and support											
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
- to improve level of service	1,220	2,078	0	0	0	0	0	0	0	0	0
- to replace existing assets	17,955	17,668	20,580	16,956	4,305	3,597	6,609	3,420	3,497	3,601	3,674
Total Community participation and support	19,175	19,746	20,580	16,956	4,305	3,597	6,609	3,420	3,497	3,601	3,674
Public health and safety											
- to meet additional demand	0	0	0	1,379	2,543	2,229	296	306	0	0	0
 to improve level of service 	1,524	51	58	65	72	80	87	96	105	114	123
 to replace existing assets 	1,785	2,738	2,985	3,394	1,691	2,237	2,169	2,197	2,255	2,326	2,387
Total Public health and safety	3,309	2,789	3,043	4,838	4,306	4,546	2,552	2,598	2,360	2,440	2,510
Urban development, heritage and public spaces development - to meet additional demand	455	7,046	285	66	1,049	2 1 1 1	1,462	0	180	0	189
- to improve level of service	2,872	5,621	3,173	4,961	2,664	2,111 2,886	2,774	3,006	2,893	3,139	3,015
- to replace existing assets	1,286	6,700	5,387	2,173	1,282	1,264	1,290	1,332	1,372	1,413	1,431
	1,280	0,700	5,587	2,175	1,282	1,204	1,250	1,332	1,372	1,415	1,431
Total Urban development, heritage and public spaces development	4,612	19,367	8,845	7,200	4,996	6,261	5,526	4,339	4,445	4,552	4,634
Building and development control											
 to meet additional demand 	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service 	37,881	33,657	29,992	4,459	0	0	0	0	0	0	0
 to replace existing assets 	4,090	0	0	0	0	0	0	0	0	0	0
Total Building and development control	41,970	33,657	29,992	4,459	0	0	0	0	0	0	0
Transport											
- to meet additional demand	7,186	5,946	15,377	31,568	53,077	54,043	46,971	30,181	27,492	3,469	6,805
- to improve level of service	25,763	29,908	32,554	30,803	37,112	42,709	34,512	30,759	31,282	30,145	31,025
- to replace existing assets	37,327	30,277	34,686	30,980	33,985	34,022	35,297	37,455	38,785	40,215	41,692
Total Transport	70,276	66,132	82,617	93,351	124,173	130,774	116,780	98,395	97,559	73,828	79,522
Parking			_								
- to meet additional demand	0	0	0	0	0	0	0	0	0	0	0
 to improve level of service to replace existing assets 	123 438	181 2,669	190 3,347	197 1,835	206 1,552	215 1,598	225 1,994	235 1,696	242 1,746	249 2,179	256 1,853
Total Parking	561	2,851	3,536	2,032	1,758	1,814	2,219	1,931	1,988	2,428	2,109
Total for whole of council	299,130	313,015	358,181	309,717	282,648	284,522	241,526	212,472	225,354	232,193	241,899